scdi forum 2020 Reconnecting Scotland

7 & 8 December



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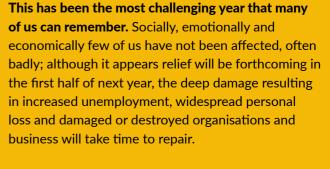






WELCOME

"We stand on the brink of unprecedented opportunities for clean growth through social and technical innovation..."



To compound our difficulties, we still don't know if the UK Government will snatch a deal at the last minute or crash out of the EU. In either event there are going to be real difficulties for which it is very hard to prepare, perhaps an example of willed "unknown unknowns".

This may seem doom laden, but the immediate future is rich also in great possibilities. We stand on the brink of unprecedented opportunities for clean growth through social and technical innovation but while it is easy to imagine a cooler, greener future, there are significant challenges to overcome.

To respond to this we've designed our programme to reconnect, refresh and renew our ideas and strategies and have worked hard to deliver opportunities for the networking we all value.

Our programme brings together exceptional speakers from business, civic organisations, government and academia to provide a wealth of inspiration and direction. Equally as important are the contributions that we can all make to the discussions. Each and every one of us has a part to play in building a society and economy in which everyone can participate and from which everyone benefits; SCDI continues to be unique in uniting public, private and third sectors in this shared mission.

2020 will demand that we do things differently and we hope that you will find in this year's Forum the ideas and practices that we can apply for our personal and common good.

lan Wall

Chair, SCDI



Reconnecting Scotland - SCDI Forum 2020

Reconnecting Scotland - SCDI Forum 2020

PROGRAMME

MONDAY 7 DECEMBER 2020

Facilitator - Sally Magnusson, Writer & Broadcaster

Conference

12:00-12:10 WELCOME

Sally Magnusson Ian Wall, Chair, SCDI

12:10-12:50 OPENING ADDRESS AND Q&A

Fiona Hyslop MSP, Cabinet Secretary for Economy, Fair Work and Culture, Scottish Government

12:50-13:00 UK GOVERNMENT ADDRESS

Paul Scully MP, Minister for Small Business, Consumers and Labour Markets, Department for Business, Energy and Industrial Strategy, UK Government

13:00-13:15 BREAK

13:15-14:30 REBUILDING THE GLOBAL ECONOMY

Globalisation and 'the Great Moderation' have given way to a decade and more of disruptions. This session will discuss where we are today and how we can navigate a path through challenging times. What's next for the global economy and what are the opportunities? In what ways should countries and businesses change their strategies?

- 1. Ewan Andrew, President Global Supply and Procurement, Diageo
- 2. Dr Katherine Trebeck, Advocacy and Influencing Lead, Wellbeing Economy Alliance
- 3. Steve Phimister, Vice President Upstream, Shell UK
- 4. Professor Colin Mayer CBE, Professor of Management Studies, Said Business School, University of Oxford, and leader of The Future of the Corporation programme, The British Academy

14:30-14:45 BREAK

14:45-16:00 SCOTLAND'S GREEN AND BLUE RECOVERY

While the world is in the midst of the COVID-19 crisis, we must also focus on economic recovery – and build one which tackles the global Climate Emergency. This session will discuss the challenges of this transition for Scotland's industries and places, and its potential to stimulate productivity growth and create high-value jobs, which is a priority for SCDI. How can we invest in and connect our natural assets, innovation hubs and infrastructures to build a clean, resilient and prosperous economy? The crisis has forced fundamental changes in the ways we live, work and travel. What will a sustainable economy be like and how does Scotland capitalise on the opportunities?

- 1. Peter Mather, Head of Country UK, bp
- 2. Ved Sen, Digital Evangelist & Business Innovation Lead for Tata Consultancy Services, UK & Ireland
- 3. Francesca Osowska, Chief Executive, NatureScot
- 4. Brian McClean, Communications and Sustainability Director, AGS Airports Ltd

16:00-18:00 **NETWORKING**

18:00-19:00 FIRESIDE CHAT WITH ROBERT PESTON, BROADCASTER

Following his highly well-received presentation at last year's Forum, Robert Peston returns to discuss the UK economy and politics, as - one year on from its election - the UK Government continues to contend with the COVID-19 public health and economic crisis, and the delivery of a new relationship with the EU following the transition period.

Programme subject to change depending on speaker availability

TUESDAY 8 DECEMBER 2020

8:30-9:10	NETWORKING
0.00 /.10	

9:10-9:15 WELCOME

Sara Thiam, Chief Executive, SCDI

9:15-10:30 JOURNEY TO NET ZERO

Global efforts to stop climate change turned 30 years old in 2020, yet emissions have unrelentingly increased, with the COVID crisis providing only a modest pause. The evidence is visible around the world that we cannot stick with this unsustainable path and unsuccessful strategy. While Scotland has leading green sectors, all of us - as individuals and industries at local, national and international levels – need to change. This session will discuss our vision for a net zero economy and our roles in delivering it. How do we pursue truly sustainable economic growth and a fair transition for people and communities which maintains public support? What are the key infrastructures, innovations and natural assets, and how can we catalyse higher investment in them?

- 1. Professor Dieter Helm, Professor of Economic Policy, University of Oxford, Member of the First Minister's Advisory Group on Economic Recovery, and Author of Net Zero: How We Stop Causing Climate Change
- 2. Deirdre Michie, Chief Executive, Oil & Gas UK
- 3. Professor Simon Parsons, Director of Strategic Customer Service Planning, Scottish Water
- 4. Richard Threlfall, Global Head of Infrastructure, KPMG

10:30-10:45 BREAK

10:45-12:00 RENEWING GROWTH, REMAKING PLACES

Public health restrictions have both revealed the importance of place in our lives and threatened the lifeblood of our places. Where people live, work and visit has rarely, if ever, changed so rapidly. Businesses have had to transform how they operate and many will not go back. Scotland has many successful places, but also stark inequalities between its regions and communities, and the digitalisation of the economy and transition to net zero present increasing challenges to their traditional functions – challenges which the COVID crisis has only accelerated and exacerbated. This session will discuss what Scotland's regions and communities need for resilience and recovery. How can its places reinvent themselves to become more productive, healthy and sustainable? How can Scotland create thriving places the length and breadth of the country where people want to live, work and grow their businesses?

- 1. Alison Milne, Founder and Director, Crafty Maltsters Ltd; Board Member, Scotland Food & Drink; and Member, Enterprise and Skills Strategic Board
- Professor Sara Carter, OBE, FRSE, Professor of Entrepreneurship and Vice-Principal & Head of the College of Social Sciences, University of Glasgow; and Board Member. South of Scotland Enterprise
- 3. Hamish Trench, CEO, Scottish Land Commission
- 4. Julie Snell, Chair, Scotland 5G Centre

12:00-12:45 LUNCH

12:45-14:00 INNOVATIVE AND INCLUSIVE WELLBEING ECONOMY

Emerging science and technologies are reshaping our society, and have the potential to improve our economy, public services and people's lives in Scotland. However, the COVID crisis has underlined not only the capabilities of tech but challenges, such as data privacy and trust, while there are global concerns that more needs to be done to ensure that it serves the public interest. This session will discuss what we are learning from the crisis about how tech can be harnessed to address long-standing challenges. How can we steer powerful science and tech to achieve meaningful and sustainable economic and social progress for all? What actions can Scotland take to be a leading centre for responsible innovation in the industries of the future? How will our people develop the knowledge, skills and attributes that they will need in this new world?

- 1. Ivan McKee MSP, Minister for Trade, Investment and Innovation, Scottish
- 2. Professor Shannon Vallor, Baillie Gifford Chair in the Ethics of Al and Data, Edinburgh Futures Institute
- 3. Chintan Patel, Chief Technology Officer UK & Ireland, Cisco
- 4. Professor Roma Maguire, Professor of Digital Health & Care, University of Strathclyde

14:00-14:10 CLOSE OF CONFERENCE

Joanna Boag-Thomson, Vice-Chair, SCDI Shonaig Macpherson, President, SCDI IoT H

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University of Glasgow





We provide



IoT Healthcare

We take medical devices and enable them to be remotely monitored, thus giving health professionals real time access to the consumption and usage of the device.

Via our software/Al platform we provide actionable reports and graphs to health professionals, which highlight the activity of the devices including: Consumption of medication: its longitude and latitude at the time; the weather, temperature, and we can add data such as pollen count. We can also create alerts for erratic device usage.

Artificial intelligence is capable of detecting and predicting trends, giving health professionals new insights to predict and prevent future health issues. The suite of reports can also enable patients to gain a new level of self-awareness and self-management, which helps reduce hospitalisations and their costs to the NHS and Private Health Providers.



IoT Industrial

We design, code, and install smart sensors that read the functionality of your devices helping to predict and prevent support issues before they happen. We encrypt the data from your devices before we send it to our software/Al platform, ensuring the privacy of company information, and we provide actionable graphs and charts on how devices are functioning.

By creating bespoke alerts on the functioning and operational integrity of your devices from the data extracted from the sensors, we can programme our software/Al system to flag real time alerts direct to your service team. This enables a proactive approach to maintenance, saving the business money.

We also have the ability to retro fit devices at different stages in their lifecycle, giving you valuable information on performance and functionality of component parts allowing you to increase the life-span of the device, and offer service levels that differentiate you from your competitors.



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Our Place to: protect and develop the legacy of The Crichton / lead and enable change / facilitate collaboration and innovation / protect the wellbeing and fulfil the potential of people, place and partners

Make it Your Place to: support / invest / connect / collaborate

Together we can achieve an ambition to create a healthy and sustainable future











SPEAKERS



Founder and Director Crafty Maltsters Ltd Alison Milne has a portfolio career spanning the food, drink and agriculture sector,

consulting, representation and practical business application. Alison is acutely aware of the potential and opportunity that Scottish Food, Drink and Agribusiness offer to Scotland's economy and is passionate about using her skills and experience to help shape the future.

Alison has held and is currently involved in a number of representative roles, including - Former Co-chair of the National Council of Rural Advisors, member of the Scottish Government Enterprise and Skills Strategic Board, Director of Scotland Food and Drink and member of The Brewing Industry Leadership Group.

www.linkedin.com/in/alisonmilne



COLIN MAYER Professor of **Management Studies** University of Oxford Colin Mayer is a Fellow of the British Academy and

the European Corporate

Governance Institute, a Professorial Fellow of Wadham College, Oxford and an Honorary Fellow of Oriel College, Oxford and St Anne's College, Oxford. He is a member of the UK Competition Appeal Tribunal, the UK Government Natural Capital Committee, and the Board of Trustees of the Oxford Playhouse. He was appointed Commander of the Order of the British Empire (CBE) in the 2017 New Year Honours. He was chairman of Oxera Ltd. between 1986 and 2010 and is a director of the energy modelling company, Aurora Energy Research Ltd. He leads the British Academy enquiry into "the Future of the Corporation" and his most recent book Prosperity: Better Business Makes the Greater Good is published by Oxford University Press.



DIETER HELM Professor of Economic Policy. University of Oxford

Dieter is an Official Fellow in Economics at New College, Oxford and Professor of

Economic Policy at the University of Oxford. He is Chair of the Natural Capital Committee.

Dieter completed the Helm Review on The Cost of Energy for the British Government in 2017.

Dieter's recent books include: Net Zero: How we Stop Causing Climate Change (September 2020); The Carbon Crunch - revised and updated edition (2015), Natural Capital - Valuing The Planet (2015), and Burn Out: the endgame for fossil fuels (2018), all published by Yale University Press. Green & Prosperous Land was published in 2019. @dieter helm



FIONA HYSLOP MSP **Cabinet Secretary for** Economy, Fair Work and Culture. Scottish Government

Fiona Hyslop was born in Ayrshire in 1964 and

with her family spent her early years in England before returning to Ayrshire. She graduated from Glasgow University with an MA (Hons) in Economic History and Sociology.

She completed a post graduate Diploma in Industrial Administration at the Scottish College of Textiles, before moving to Edinburgh to join the financial services company Standard Life where she held various positions in sales and marketing, latterly as Brand Development Manager.

Elected in the first session of the Scottish Parliament in 1999 she has been returned as the Constituency MSP for Linlithgow since 2011.

She was appointed as Cabinet Secretary of Education and Lifelong Learning in 2007 and was responsible for abolishing backend university tuition fees. She has had responsibility for culture and external affairs since 2009 and is currently the Cabinet Secretary for Economy, Fair Work and Culture.



FRANCESCA OSOWSKA **Chief Executive** NatureScot

as CEO on 1 October 2017. Prior to this, she spent over 20 years working for

the civil service, initially as an economist. In 2012, Francesca was appointed as Director for the Commonwealth Games and Sport to oversee the delivery of the Commonwealth Games in Glasgow in 2014, for which she subsequently received an OBE. Francesca then led the Scotland Office of the UK Government from January 2015 until her appointment to SNH in 2017.

Outside of work Francesca enjoys triathlon and has completed four ironmans. Whilst she now takes a more relaxed approach to her training, Francesca still occasionally combines swim, bike and run. @NatureScotCEO



PETER MATHER Group Regional President, Europe & Head of Country, UK bp

Peter is Chairman of bp Europe, bp UK and bp **Exploration Operating** Company. He is accountable

for the governance, reputation, and integration of all bp's European activities. He has worked in trading, refining, shipping, upstream gas, B2B marketing, corporate strategy, and power - in London, New York, Paris and Brussels.

He sits on the Boards of Fuels Europe, ICC UK, is an Honorary Director of the Royal Opera House, sits on the British Museum Chairman's Advisory Group, the CBI President's Committee, and is a Director of the bp Pension Fund. Peter has an MA (Oxford), an MBA (INSEAD) and an Honorary Fellowship (King's London).

He is married with three children, and his interests cover the arts and most sports, from tennis to triathlons.



@craftvmaltsters

CHINTAN PATEL

Chief Technology Officer & Engineering Director -Cisco UK & Ireland Cisco

As CTO, Chintan Patel works with Cisco's major clients and partners. His

work involves regular interactions with the academia, government and industry forums that help drive the technology agenda forward for the UK and Ireland. Through his education and experience, he brings unique perspectives bridging the worlds of business and technology.

Chintan Patel studied at Brunel University in London for his BSc (Joint Hons) in Computer Science & Economics, and Diploma in Professional Business Development.

A sports fan, self-confessed geek and an engineer at heart, he mentors those early in career within IT and has a focus on life-long learning in STEM subjects. He currently also spearheads Cisco's DevNet Developer community work to establish a platform for the digital coding skills our future generations will need. @chintancsco



DEIRDRE MICHIE Chief Executive Officer Oil and Gas UK

Deirdre was appointed CEO of OGUK in May 2015. She has an LLB Hons in Scots Law and extensive

experience as a senior business leader in the global energy sector; Deirdre is a Non-Executive Director of Scottish Water, a Board member of Opportunity North East, a member of the Scottish Government's Energy Advisory Board and a member of the Women's Business Council, a UK Government body focused on increasing women's contribution to economic growth.

Previously Deirdre was a Board member of the North East of Scotland College (NESCOL) and Chair of the Aberdeen Science Centre.



EWAN ANDREW President of Global Supply and Procurement Diageo

Ewan Andrew's Diageo career spans over 20 years and has included

various senior leadership roles in Manufacturing, Procurement and Supply Chain management. Ewan was appointed President, Global Supply & Procurement in September 2019, based at the Global Supply headquarters in Edinburgh. Before that he was Supply Director, Diageo International Supply Centre, responsible for over 5000 employees across a global end to end supply chain of 100+ sites across Europe, Mexico, Panama, Guatemala and Singapore.

Ewan is a member of the Scotch Whisky Association Council.

In his spare time, Ewan enjoys time with his family, rugby, competitive endurance racing and the study of natural

www.linkedin.com/in/ewan-andrewb7624a2b/



HAMISH TRENCH Chief Executive Scottish Land Commission

Hamish is Chief Executive of the Scottish Land Commission, a public body

stimulating fresh thinking on the ways we own and use land in Scotland. He is a former chartered surveyor with experience of land use policy, management and research in the public and private sectors, and is a Fellow of the RSA.

@HamishTrench www.linkedin.com/in/hamishtrench



KATHERINE TREBECK Advocacy and Influencing Lead **Wellbeing Economy** Alliance

Katherine is Advocacy and Influencing Lead

for the Wellbeing Economy Alliance and co-founder of WEAII Scotland. She held various roles with Oxfam GB and instigated the Wellbeing Economy Governments partnership. Katherine sits on several advisory groups, including the Centre for Understanding Sustainable Prosperity. Katherine has Bachelor Degrees in Economics and Politics and holds a Political Science PhD from ANU. She is Senior Visiting Research Fellow at the University of Strathclyde and is a Distinguished Fellow of the Schumacher Institute. Her recent book The Economics of Arrival: Ideas for a Grown Up Economy (co-authored with Jeremy Williams) was published in 2019. @ktrebeck



RICHARD THRELFALL Partner, Global Head of Infrastructure and **KPMG IMPACT KPMG**

Richard is KPMG's Global Head of Infrastructure

and Global Head of KPMG IMPACT covering sustainability, climate change and economic and social development. He has over 25 years' experience in infrastructure policy, governance, strategy and financing, advising both public and private sector clients in the UK and overseas.

Richard has a particular interest in climate change and sustainability, and in supporting the impending mobility revolution, promoting dialogue between the public and private sectors globally to maximise the social and economic benefits of autonomous vehicles, electric vehicles and mobility as a service. He is a prolific writer on infrastructure, transport and sustainability, and is quoted regularly in the trade and national press.

@RThrelfall KPMG www.linkedin.com/in/richard-threlfallkpmg



ROBERT PESTON

BroadcasterRobert Peston is a political editor, presenter of the politics show "Peston", founder of the education charity, Speakers for

Schools, and vice president of Hospice UK. His latest book, "WTF?", was described by the Financial Times as "mandatory reading" for anyone seeking to understand Brexit, Trump and the collapse of confidence in western liberalism. Until the end of 2015 he was economics editor and business editor at the BBC, where he received widespread acclaim for exposing the causes and consequences of the credit crunch, banking crisis and Great Recession. Peston has won more than 30 awards for his journalism, including Journalist of the Year and Scoop of the Year (twice) from the Royal Television Society. @Peston



SALLY MAGNUSSON Broadcaster

As a broadcaster Sally Magnusson has worked on a range of BBC programmes and currently presents

Reporting Scotland. She is

also the author of ten books, including most recently two novels. Her bestselling memoir Where Memories Go: Why Dementia Changes Everything, has been credited with improving knowledge and understanding of this widespread brain condition. Out of that experience she founded the music for dementia charity Playlist for Life. She was the Evening Times Scotswoman of the Year in 2018, has honorary degrees from the universities of Edinburgh, Stirling, Glasgow Caledonian and the Open University and is an honorary fellow of the Royal College of Physicians and Surgeons of Glasgow. @sallymag1



SHANNON VALLOR Baillie Gifford Chair in the Ethics of AI and Data Edinburgh Futures Institute

Shannon Vallor is the Baillie Gifford Chair in the Ethics

of Data and Artificial Intelligence at the Edinburgh Futures Institute (EFI) at the University of Edinburgh, and Director of EFI's Centre for Technomoral Futures. Professor Vallor's research explores how AI, robotics, and data science reshape human moral character and intelligence. Her work includes advising academia, government and industry on the ethical design and use of AI, and is a former Visiting Researcher and AI Ethicist at Google. She is the author of the book Technology and the Virtues: A Philosophical Guide to a Future Worth Wanting (Oxford University Press, 2016). @ShannonVallor



STEVE PHIMISTER Vice President Upstream Shell UK

Steve leads the Shell UK Upstream business, a major operated business with a diverse workforce of over 1000 people engaged in

exploration, production, new investments and decommissioning activities across the offshore North Sea and onshore gas processing. Steve has a varied background in technical, commercial and management roles working with Shell for nearly 30 years across Europe, Australia, Asia and the Americas. He returned to the UK in early 2016 after several years leading a period of strong growth for Shell in its Australian LNG business. Steve has a degree in Chemical & Mineral Engineering from the University of Birmingham in the UK and is a member of several Engineering Institutes.



JULIE SNELL Chair

Scotland 5G Centre
Julie Snell has over 30 years' experience as a business leader having successfully established new technology

technology innovation in telecoms/digital IT.

markets and leading

Julie was part of the leadership team that developed BT's first public Wifi project, BT Openzone. She spent five years on the board of the global telco group Wireless Broadband Alliance, two years as Chair. In 2017, Julie was appointed as director and CEO of Bristol's smart city infrastructure and computer network company Bristol is Open.

She is also Vice President of the Urban Technology Alliance, non-executive director at Col8, director of a building maintenance company and a mentor for Babbasa, to help young people realise their employment or enterprise ambitions.



VED SEN Digital Evangelist & Business Innovation Lead Tata Consultancy

Services, UK & Ireland As Digital Evangelist

& Business Innovation Lead for Tata Consultancy Services in UK&I, Ved's primary focus is to help drive future thinking conversations with clients, in solving tomorrow's problems. He has been working with and advising senior clients across retail, insurance, education, healthcare, and other sectors and also runs an innovation team in London. Currently Ved's work spans areas such as reinventing care for the elderly, connected homes & environments, the Internet of Things, AI, Wellness & Technology and Blockchain applications. Over the past 20+ years, Ved has been working on emerging technologies and their adoption into organisations.



ROMA MAGUIRE Professor of Digital Health & Care University of Strathclyde Roma Maguire is a Professor of Digital Health and Care at

the University of Strathclyde

and Director of the Health and Care Futures initiative. She is also co-lead of the Health Technology Cluster and holds an Honorary Nurse Consultant post in Digital Health at NHS Lanarkshire. Her research interests include Digital Health, Remote Patient Monitoring, Supportive Care, Predictive Modelling and Values Based Medicine. She has significant experience in the co-design, development, evaluation and implementation of personcentred remote patient monitoring systems using patient reported outcome measures (PROMS) to optimise symptom management, promote adherence to medicines, support wellbeing and improve quality of life. Her research spans several clinical specialities including cancer, dementia, cardiac and respiratory disease and palliative/end of life care. She has led several multi-site supportive care and digital health studies in the UK and across Europe.



SARA CARTER

Vice-Principal and Head of College of Social Sciences University of Glasgow

Professor Sara Carter is Vice-Principal and Head

of College of Social Sciences at the University of Glasgow. A Professor of Entrepreneurship, Sara's academic work examines the effects of business ownership on households and the consequences of structural inequalities in resource access on the SME sector. Her work encompasses the agriculture, rural and food sectors; the experiences of women as business owners; and the economic well-being of entrepreneurial households. Prior to her appointment at the University of Glasgow, Sara was Head of the Hunter Centre for Entrepreneurship and Associate Principal at the University of Strathclyde.



SIMON PARSONS

Director of Strategic Customer Service Planning Scottish Water

Having joined Scottish Water in April 2012 as

Chief Scientist, Simon is now Director of Strategic Customer Service Planning, leading teams in regulation, water and waste water services, strategic review, science and innovation. It's his responsibility to ensure customer needs and expectations are built into their strategies and plans for the future, ensuring they continue to deliver the very best service for all.

Before joining Scottish Water Simon spent 17 years working in academia and research. This invaluable background allows him to provide a different perspective, challenging text book assumptions, pushing teams to go that extra mile and taking Scottish Water to new heights.

https://uk.linkedin.com/in/simonaparsons



BRIAN McCLEAN

Director of Communications and Sustainability, AGS Airports

Brian is Director of

Communications and Sustainability for AGS Airports which comprises Aberdeen International, Glasgow and Southampton airports. In addition to overseeing AGS' communications and public affairs functions, Brian is responsible for delivering the group's sustainability strategy which sets out how AGS balances the clear economic and social benefits of aviation with its climate change responsibilities. Prior to joining Glasgow Airport in 2011, Brian spent nine years working for communications consultancy, The BIG Partnership.



IVAN MCKEE Minister for Trade, Investment and Innovation

His career has involved a number of senior roles in

manufacturing and business, managing companies in the UK as well as Poland, Finland, Croatia and Bosnia.

Early in his career, Ivan spent two years with VSO in Bangladesh. He is currently a trustee of the charity CEI, which supports education and health projects in Bangladesh.

Ivan has been MSP for Glasgow Provan since May 2016. Brought up in Glasgow, he studied at the University of Strathclyde and the University of Newcastle.



PAUL SCULLY

Parliamentary Under Secretary of State in the Department for Business, Energy and Industrial Strategy and Minister for London

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for the UK offshore oil and gas industry. Our membership includes over 400 organisations with an interest in the UK's upstream oil and gas and other energy sectors. As the champions of industry, we work to inform understanding with facts and evidence, engage on a range of kev issues and support the broader value of this industry in a changing energy landscape. From exploration through to decommissioning and located across the length and breadth of the UK, our members are critical to safely providing security of energy supply, while supporting around 270.000 jobs and contributing billions of pounds to the economy each

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EICC Ltd was formed in the early nineties as a joint venture between Edinburgh District Council and Lothian & Edinburgh Enterprise, it was to be part of the Edinburgh Exchange Masterplan the biggest urban regeneration scheme outside London at the time.

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that are fair, responsible and productive, a Scotland where more people are able to shape and benefit from decisions about land, and a place where land use and land ownership create public value and economic wellbeing. We are working to an ambitious agenda to shape reforms that will improve the way land markets work, tackle inequalities and take action on climate change.

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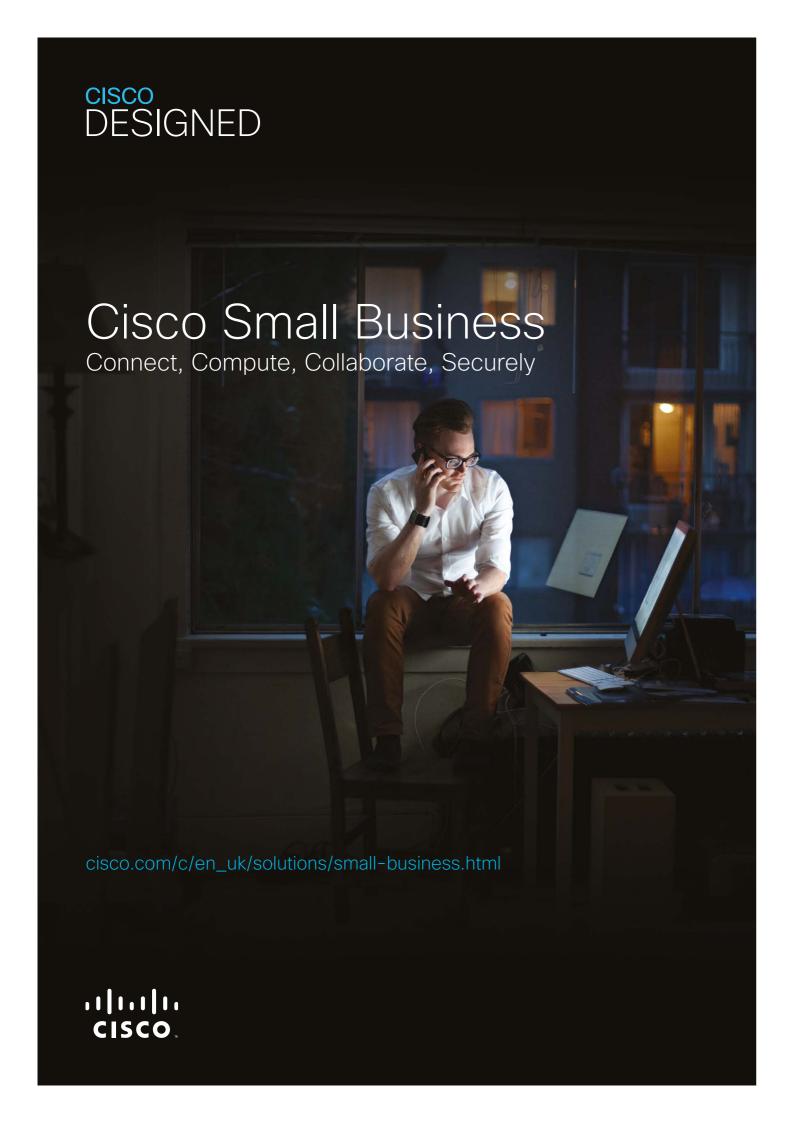


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The Scottish Land Commission is stimulating fresh thinking about how we own and use land in Scotland to meet the challenges of economic recovery, renewal and climate action.

Land matters because we all need and use it. The ways we own and use land can drive action on inequality, climate and a green recovery, helping to unlock Scotland's productivity and potential.

We are working to:



Reform land rights

Reform the way land rights and ownership are controlled to drive economic, social, and environmental value, strengthen community resilience, and reduce inequalities.



Embed responsible land ownership and use

Put accountable and responsible approaches at the heart of land ownership and use.



Reform land markets

Improve the efficiency and equity of land markets to support a fair and productive economy.







We are the leading representative organisation for the UK offshore oil and gas industry.

As the champions of industry, we work to inform understanding with facts and evidence, engage on a range of key issues and support the broader value of this industry in a changing energy landscape.

From exploration through to decommissioning and located across the length and breadth of the UK, our members are critical to safely providing security of energy supply, while supporting around 270,000 jobs and contributing billions of pounds to the economy each year.

Join us today

membership@oilandgasuk.co.uk







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LOOKING AFTER OUR COUNTRY'S WATER IS EVERYONE'S BUSINESS

Due to climate change, we have a lot more rain than we did 100 years ago. Of course, heavier downpours put pressure on our infrastructure. Yet just 1% of rainfall ends up where Scottish Water can access it.

So, while water is vital to the health of the nation and its economy, it's also one of the most precious resources we have. That's one reason why we have published our Net Zero Emissions Routemap. It's our plan to combat climate change and support a flourishing Scotland.

We want your business to join us on the mission to make sustainability central to Scotland's long-term success. You can find out more about our ambitions at ScottishWaterNetZero.co.uk

Ready to help us support a flourishing Scotland? Click here to Join the Wave



www.shell.com/rethinkingthe2020s









NatureScot is Scotland's nature agency with 30 years experience advising the Scottish Government. Our focus is on connecting people and nature to tackle the climate emergency and biodiversity loss through large and small scale naturebased solutions.

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